

DISTRICT BOARD OF TRUSTEES BOARD MEETING

OCTOBER 27, 2021 4:00 PM

LOCATION:

DR. GWENDOLYN W. STEPHENSON DISTRICT ADMINISTRATION CENTER BOARD ROOM 39 COLUMBIA DRIVE

PUBLIC ACCESS:

VIA ZOOM

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HILLSBOROUGH COMMUNITY COLLEGE DISTRICT BOARD OF TRUSTEES BOARD MEETING WEDNESDAY, OCTOBER 27, 2021 – 4:00 P.M. DR. GWENDOLYN W. STEPHENSON DISTRICT ADMINISTRATION CENTER – BOARD ROOM 39 COLUMBIA DRIVE

ZOOM ACCESS:

https://hccfl.zoom.us/j/92836694354

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- 1.01 Call to Order
- 1.02 Invocation
- 1.03 Pledge of Allegiance
- 1.04 Roll Call
- 1.05 Welcome to Guests and Staff Members
- 1.06 Foundation Report
- 1.07 Faculty and Staff Recognitions
- 1.08 The Chairman recommends adoption of the Agenda, all revisions to the Agenda and approval of all agenda items marked "Consent".
- 1.09 The President recommends approval of the **September 22, 2021 Board Meeting minutes** (submitted herein for your review).

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HILLSBOROUGH COMMUNITY COLLEGE DISTRICT BOARD OF TRUSTEES BOARD MEETING

WEDNESDAY, SEPTEMBER 22, 2021 – 4:00 P.M. DR. GWENDOLYN W. STEPHENSON DISTRICT ADMINISTRATION CENTER – BOARD ROOM MINUTES

1.0 GENERAL FUNCTIONS

- 1.01 Call to Order
 - 1.01.01 Due to the COVID-19 virus, this meeting was also held by Zoom video conferencing due to social distancing limitations. The public was reminded that questions or comments can be submitted to the Trustees' email address at any time during the meeting.
- 1.02 Invocation
- 1.03 Pledge of Allegiance
- 1.04 Roll Call

The following Trustees were in attendance:

- Chip Diehl
- Nancy Watkins
- Brian Lametto
- Aakash Patel
- Dalia McCloud
- 1.04.01 Trustee Diehl presented former trustee and outgoing Board Chair Mr. Randall Reid with a gift while Ashley Carl, Executive Director of Marketing and Public Relations, read the following:

RESOLUTION OF APPRECIATION

WHEREAS, Mr. Randall Reid, initially appointed by Governor Charlie Crist in 2009 and reappointed by Governor Rick Scott in 2013 and 2017, served on the District Board of Trustees for Hillsborough Community College for 12 years; and

WHEREAS, Mr. Reid maintained a district-wide perspective as the Chair of the District Board of Trustees in 2011, 2014 and 2020, while representing Hillsborough County with honor and distinction; and

WHEREAS, Mr. Reid served as the HCC Labor Liaison for the years 2013, 2016 and 2018; and

WHEREAS, Mr. Reid served as the Liaison for the HCC Foundation in 2009 and 2017; and

WHEREAS, Mr. Reid oversaw a significant increase in enrollment and new programs at Hillsborough Community College; and

WHEREAS, Mr. Reid oversaw the continued development of the College's SouthShore Campus, the first State college facility designed and built with a commitment to environmental conservation; and

WHEREAS, Mr. Reid has been an advocate for equal and fair treatment of all faculty, staff and students of the Hillsborough Community College District; and

WHEREAS, Mr. Reid, as a respected and established business person, provided guidance and counsel to Hillsborough Community College in policy-making decisions for the institution; and

WHEREAS, Mr. Reid oversaw the disposition of the College's Davis Island property, and both the Cockroach Bay and English Creek Environmental Centers; and

WHEREAS, Mr. Reid oversaw the continued development of the College's Dale Mabry Campus, to include the new Drs. Kiran and Pallavi Patel Allied Health Building and the new Dr. Gwendolyn W. Stephenson District Administration Center; and

WHEREAS, Mr. Reid promoted economic development opportunities for the College; and

WHEREAS, Mr. Reid assisted overall with HCC's federal funding efforts and targeted initiatives on local, state and national levels; and

WHEREAS, Mr. Reid dedicated his time and experience to improving the HCC experience for our students, all members of the HCC family and overall for the residents of the Hillsborough County community; and

WHEREAS, Mr. Reid represented the College with enthusiasm and distinction to the Hillsborough County community, the State Legislature, the Association of Florida Colleges, and the Association of Community College Trustees; and

WHEREAS, Mr. Reid provided leadership for expanded efforts to broaden HCC's outreach to attract students with new educational programs and training opportunities including support for increased distance-learning courses.

BE IT RESOLVED that the District Board of Trustees of Hillsborough Community College extends the recognition and appreciation of the Board, students, faculty, staff and administration for his distinguished service as a member of the Board; and thank him for his time and devotion to the betterment of the College, this 22nd day of September, 2021.

This Resolution shall take effect immediately and shall be recorded in the meeting minutes of the District Board of Trustees.

Mr. Reid thanked the Board and College and stated that he was proud to have served.

- 1.05 Welcome to Guests, Faculty and Staff Members
- 1.06 Foundation Report

Lee Lowry, Director of Development, provided the Board with a brief update of support received in August:

- 1.06.01 P.C. Patel and family pledged \$100K over the next four (4) years for scholarships in the areas of greatest need; Suncoast Credit Union committed \$93,575 for sponsorships and program support; and The Florida College System Foundation, Inc. committed \$59,940 for scholarships from Bank of America and The Helios Education Foundation for First Generation Scholarships and from Florida Blue for Nursing and Allied Health Scholarships.
- 1.06.02 The Foundation Report was sent to the Board under separate cover. A summary of activities during the months of August included:
 - \$318K YTD in Donations:
 - \$705K in Total Revenue;
 - \$316K YTD in Gains on Investments; and
 - \$16.8M in Ending Net Assets.
- 1.06.03 A summary of activities and donations received in June and July totaled \$610,631. Donors included:
 - Pradip C. Patel
 - Community Foundation of Tampa Bay, Inc.
 - Anonymous
 - The Florida College System
 - SunTrust Banks, Inc./Truist
 - Ybor City Development Corporation
 - Anston-Greenlees, Inc.
 - Tampa General Hospital
 - Fifth Third Bank
 - UA Local 123 & MCA Central Florida Charitable
 - TLC Engineering Solutions
 - CapTrust Financial Advisors
 - Luis F. Galeano
 - Harvard Jolly Architecture/Masters Consulting Engineers
 - Hepner Architects, Inc.
 - Patcraft
 - Tappouni Mechanical
 - Trane
 - VoltAir Consulting Engineers, Inc.
 - A&A Electric
 - Caspers Company McDonalds
 - Port Tampa Bay
 - Reno Building

Trustee Watkins asked if the [Florida College System Foundation] donation was the match that the state has done for many years. Dr. Atwater advised that the state was in debt too far to catch up so they cleared their debt and started over. Trustee Watkins asked what happened to the gifts that were contingent upon the state providing those funds. Dr. Atwater advised that the College notified the donors that they would not receive a match and no one asked for their donations back.

1.07 Faculty, Staff and Student Recognitions

Ashley Carl, Executive Director of Marketing and Public Relations, provided the following faculty, staff and student recognitions:

- 1.07.01 The United States Tennis Association announced that the **Tejas Pradip Patel HCC Tennis Center** is one of 25 winners in the USTA's annual Outstanding Facility Awards program. Located on the Dale Mabry Campus, this award recognizes excellence in the construction and/or renovation of tennis facilities throughout the country. Congratulations goes to Tennis Center Manager Chris Nyholm, Dean Joe Bentrovato and the HCC facilities team.
- 1.07.02 **Dr. Karen Griffin**, Associate Vice President for the Associate in Arts, will be presenting *Imposter Syndrome: What Is It and What to Do With It!* on October 8, 2021, for the ACE Women's Network of Florida. The ACE Women's Network is a national system of networks within each state, Puerto Rico, and the District of Columbia with the goal of advancing and supporting women in higher education. Each state network with institutional representatives develops programs that identify, develop, encourage, advance, link, and support women in higher education careers within that state.
- 1.07.03 **Dr. Jennifer Wells China**, SouthShore Campus President, was the keynote speaker at the Athena Society's Phyllis P. Marshall Career Assistance Grants Presentation. The Athena Society annually awards career assistance grants to deserving women in support of their educational goals.

With the assistance of **Alysia Lance**, SouthShore Campus Counselor, five (5) of the eight (8) grant recipients were students from HCC SouthShore Campus. They include: Eliante Arocha, Frances Augustin, Crystal Doria, Anju Gangadeen, and Fallon Hurt.

1.08 The Chairman recommended adoption of the agenda, all revisions to the agenda and approval of all agenda items marked "**Consent**".

Trustee Watkins requested agenda item 11.01, President's Contract, be removed from the agenda as negotiations are still ongoing; this agenda item will be presented at the December Board meeting.

Trustee Patel made a motion to approve the consent agenda as amended, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

1.09 The President recommended approval of the **August 25, 2021 Board Meeting Minutes**.

Trustee Watkins made a motion of approval, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

2.0 HEARING OF STUDENTS

3.0 **HEARING OF CITIZENS**

4.0 HEARING OF FACULTY AND STAFF

5.0 HUMAN RESOURCES

5.01 The President recommended approval of individuals for **full-time employment**. These individuals will be compensated in accordance with the Board-approved Salary Schedule.

Trustee Patel made a motion of approval, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

5.02 The President recommended approval of **part-time faculty and staff employment** recommendations for Term 21/SU. Each part-time employee will be compensated in accordance with the Board-approved Salary Schedule.

Trustee Patel made a motion of approval, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

5.03 The President recommended acknowledgment of **employment separations**.

Trustee Patel made a motion of approval, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

5.04 The President recommended approval of **year four (4) of the dental insurance** contract with Humana.

Trustee Watkins made a motion of approval, seconded by Trustee Patel. After due discussion and consideration, approval was given by aye vote of all members present.

5.05 The President recommended approval of of revisions to page 12 of the 2021-2022 Salary Schedule increasing the Grade 1 minimum hourly rate from \$8.65 to \$10.00 effective September 30, 2021, in accordance with Florida law.

Dr. Atwater stated that the College is in the process of trying to raise the salary scale further.

Trustee Watkins made a motion of approval, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

6.0 EDUCATIONAL PROGRAMS & STUDENT SERVICES

6.01 The President recommended approval of the **course modifications** to be effective Fall 2022, unless otherwise noted.

Trustee Patel made a motion of approval, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

7.0 <u>INSTITUTIONAL SERVICES</u>

7.01 The President recommended review and acceptance of the annual audit of the Hillsborough Community College Foundation, Inc., for Fiscal Year 2020-2021.

Steve Shear, Executive Director of the Foundation, stated that the audit went smoothly. Trustee Watkins asked that he extend congratulations to the Foundation Board and to the Foundation's new Financial Manager.

Trustee Watkins made a motion of approval, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

8.0 FINANCIAL SERVICES

8.01 The President recommended approval of the **Application for Final Payment** in the amount of \$39,599.91 to **Reno Building, LLC**, for completion of the repairs to the soffitt on the Ybor City Campus Child Development Center, as reviewed and recommended by Wilder Architecture, Inc.

Trustee Patel made a motion of approval, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

8.02 The President recommended approval of **Amendment No. 1** to the contract with **Charles Perry Partners, Inc.**, establishing the Guaranteed Maximum Price totalling \$16,923,473, for construction of a new District Administration Center at the College's Dale Mabry Campus.

Ben Marshall, Director of Facilities, Planning and Construction, stated that there is a 50-week delivery for the roof joists; raw materials such as steel and glass are a concern; there's a microchip shortage; and the schedule is tight. Mr. Marshall introduced Randall Fitkin, Vice President and Regional Manager for Charles Perry Partners, Inc. who added that as soon as they get the Notice to Proceed, they will order materials and store them onsite. Mr. Marshall added that the project is currently a month ahead of schedule.

Trustee Watkins asked if there was a daily penalty should the project not being completed on time. Mr. Marshall said that there are liquidated damages but those would be difficult to enforce if circumstances are beyond their control.

Trustee Watkins stated that the economic impact on the agenda item should be an absolute number and stated that just providing the source of funds is not the economic impact. Going forward, this number needs to be on the agenda item. Trustee Watkins asked what the anticipated cost was to complete construction of the building. Dr. Atwater stated \$15M. Trustee Watkins asked what the building sold for. Al Erdman, Chief Financial Officer, stated the building sold for \$19.5M, with net proceeds at about \$18.9M. He added that the net gain once the project is completed will be about \$230K. Trustee Watkins stated that the College should begin negotiations with Tampa General Hospital now should the project be delayed. She added that she doesn't understand the motivation behind selling the building. Dr. Atwater stated that the previous Board decided to sell.

Trustee Watkins asked Mr. Fitkin: "The price agreed to, \$16.9M, fully contemplated that timeline and a reasonable expectation of delivery under current supply chain constraints". Mr. Fitkin stated yes.

Trustee Lametto asked if this could be a regular agenda item for the next year to provide updates, progress and contingency planning. Dr. Atwater advised yes. Dr. Atwater added that the College is committed to moving forward with construction.

Trustee Patel made a motion of approval, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

8.03 The President recommended approval of the **carryforward spending plan** as required by state statute.

Trustee Watkins asked if there were any restrictions on using these funds. Dr. Atwater advised no.

Trustee Watkins made a motion of approval, seconded by Trustee Lametto. After due discussion and consideration, approval was given by aye vote of all members present.

8.04 The President recommended approval of **Budget Amendment No. 1**.

Trustee Watkins asked if the back-up was intended to show the changes she requested. She added the back-up should show the original budget, the budget amendment, and a final column would be budget as amended. Additional columns should be added as an amendment is added.

Trustee Watkins made a motion of approval, seconded by Trustee Patel. After due discussion and consideration, approval was given by aye vote of all members present.

8.05 Informational Item Only – June 2021 Financial Statements

9.0 ADMINISTRATIVE REPORT

9.01 Dr. Atwater advised that an COVID vaccination incentive program for students was initiated. For fully vaccinated students at Hawks Landing, students will receive a \$300 rent credit. For the regular student body, the College will hold a raffle to give away \$2,000 award to 50 students. There is an online form to sign up and present their vaccination cards.

Trustee Watkins asked what we are doing with students that choose not to get vaccinated. Dr. Atwater stated they are not doing anything for students that are not vaccinated. Trustee Watkins asked if the College is withholding taxes from these. Dr. Atwater advised no. Mr. Erdman stated that emergency grant aid provided by HEERF funds is not taxable.

Trustee McCloud stated that this is a good incentive and added that many students received the first dose but did not get their second dose.

Trustee Diehl asked what other community colleges were doing. Dr. Atwater advised that a couple of them are offering incentives.

10.0 LEGAL REPORT

10.01 Frazier Carraway, Board Legal Counsel, provided a brief summary of the President's evaluation completed by all Board members in June 2021. Trustee Diehl asked if there was a reason that categories are "weighted". Mr. Carraway suggested that next year, everything should be weighted equally. Trustee Watkins disagreed as some categories are more important than others.

11.0 HEARING OF BOARD MEMBERS

11.01 President's Contract – This item was removed from the agenda.

Dr. Atwater advised his current contract ends in September. He requested a 60-day extension of his contract. Trustee Watkins asked if his request is to go month-to-month for the next two months under the same terms and conditions as the current contract and not to extend beyond the 2021 calendar year. Dr. Atwater advised yes.

Trustee Watkins made a motion of approval for an extension of Dr. Atwater's contract under the same terms and conditions until such time that the Board enters into a new contract and such extension shall not extend beyond the 2021 calendar year. The motion was seconded by Trustee Patel. After due discussion and consideration, approval was given by aye vote of all members present.

11.02 Board Priorities – Dr. Atwater gave a brief overview of the two priority recommendations and initiatives which are engagement with the workforce community and adopting to a post-pandemic educational model.

Trustee Watkins recommended an additional Board priority to elevate the stature, position and enrollment of young black males that have been left behind. Dr. Atwater stated that he would create a draft of the priority for Trustee Watkins to review. Trustee Watkins also asked how many minority students are not graduating. Dr. Paul Nagy, Vice President of Strategic Planning and Enrollment, advised that he can provide that information. [This information was sent to the Board under separate cover on October 6, 2021.]

Trustee Patel asked if the Board could see some sample initiatives. He also stated that he had toured the MacDill Center and it would be great to get some signage on base. Additional advertising such as car wraps would also be helpful.

Trustee McCloud agreed with Trustee Watkins suggestion and added that including the Honors Program in that priority would also be beneficial.

Trustee Diehl stated that Congressman Franklin is coming for a campus visit and extended his thanks to Eric Johnson, Director of Government and Community Relations.

12.0 ADJOURNMENT

There being no further business, the meeting adjourned at 5:42 p.m.

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RECOMMENDATION TO HILLSBOROUGH COMMUNITY COLLEGE BOARD OF TRUSTEES				
Agenda Number: 5.01	CONSENT			
BACKGROUND AND PERTINENT FACTS:				
These are personnel appointments for budgeted full-time position	ons.			
ECONOMIC IMPACT:				
All of the positions are budgeted within the current fiscal yes temporary positions, these positions will be fully budgeted in su program or service changes or financial exigency requires that	bsequent fiscal years unless			
OBJECTIVE:				
To provide necessary staff support for the appropriate divisiona	l unit.			
LEGAL AUTHORITY:				
F.S. 1001.64; 1001.65				
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DECOMMENDATION				
RECOMMENDATION:				
The President recommends approval of individuals for full-ti herein for your review). Each full-time employee will be comp the Board-approved Salary Schedule.	. ,			
Initiator	Date			
Vice President/Campus President/Exec Dir of Human Resources Kristin Smuder	Date 10/14/21			
District President for Ash	Date 10/20/21			

FULL-TIME APPOINTMENTS OCTOBER 27, 2021 BOARD MEETING

ADMINISTRATOR

<u>NAME</u>	TITLE	POSITION #	<u>CAMPUS</u>	START DATE
Saylor, Laurie	Director, Online Learning	AFC0200009	Collaboration Studio	10/07/21

STAFF EXEMPT

<u>NAME</u>	<u>TITLE</u>	POSITION #	<u>CAMPUS</u>	START DATE
Faciane, Michael	Trainer Specialist II	EFC0800087	Ybor City	10/01/21
Hansen, Sabrina	Academic Advisor	EFC0600070	Dale Mabry	10/11/21
Jones, Samantha	Accountant II	EFC0800062	District	10/07/21

STAFF NON-EXEMPT

<u>NAME</u>	<u>TITLE</u>	POSITION #	<u>CAMPUS</u>	START DATE
Albert, Jason	Staff Assistant II	NFC0300151	Dale Mabry	09/23/21
Coats, Richard	Duplicating Clerk	NFC0100007	Dale Mabry	09/30/21

PROMOTION

<u>NAME</u>	<u>FROM</u>	<u>CAMPUS</u>	<u>TO</u>	<u>CAMPUS</u>	START DATE
Brockew, Alex	Staff Assistant II	Dale Mabry	Grants Coordinator	Dale Mabry	09/23/21
Burgwin, Adrienne	Test Proctor	SouthShore	HR Technician	District	10/07/21

^{*}Full-Time Temporary
**Full-Time Temporary/Grant-Funded

RECOMMENDATION TO HILLSBOROUGH COMMUNITY COLLEGE BOARD OF TRUSTEES

CONSENT Agenda Number: 5.02

BACKGROUND AND PERTINENT FACTS:

are needed to support the The College has determined that part-time faculty and staff are needed to support the academic programs for the Academic Term 21/FA. Part-time faculty will be employed on a a supplementary list will be staff is needed, term-by-term basis. If additional part-time submitted for appointment.

ECONOMIC IMPACT:

and staff budgets are reviewed during budget development and established based on All of the positions are budgeted within the current fiscal year (2021-22). All part-time faculty enrollment projections and departmental need.

OBJECTIVE:

To augment full-time faculty and staff with temporary assistance to meet the academic goals of the College.

LEGAL AUTHORITY:

F.S. 1001.64; 1001.65

RECOMMENDATION:

The President recommends approval of individuals for part-time employment during Term 21/FA (submitted herein for your review). Each part-time employee will be compensated in accordance with the Board-approved Salary Schedule.

Initiator	Date
Vice President/Campus President/Exec Dir of Human Resources Kristin Smuder	Date 10/14/21
District President for Adv Adv.	Date 10/20/21

1-0-024(2/04)

PART-TIME APPOINTMENTS OCTOBER 27, 2021 BOARD MEETING FACULTY

<u>NAME</u>	<u>TITLI</u>		POSITION #	<u>CAMPUS</u>	BEGIN DATE
Bruce, Keaton	Adj	Law Enforcement High Liability Instructor	FPNN0064	Ybor City	10/07/21
Chowdhury, Fatema	Adj	Microbiology Instructor	FPNC0259	Ybor City	10/11/21
Corey, Leigh	Adj	Student Life Skills	FPNC0527	Brandon	09/29/21
Duncan, Barbara	Adi	Mathematics Instructor	FPNC0060	Dale Mabry	09/28/21
Ferrante-Gennaro, Jacinto	Adj	Computer Science Instructor	FPNC0308	Ybor City	09/30/21
Gleaton, Zachary	Adj	History Instructor	FPNC0313	Brandon	09/30/21
Hopley, Russell	Adj	Humanities Instructor	FPNC0314	Brandon	10/11/21
Howze, Mia	Adj	Medical Coding Instructor	FPNC0391	Ybor City	09/22/21
Johnson, Rebecca	Adj	Student Life Skills	FPNC0527	Brandon	10/05/21
Jordan, Willie	Adj	Student Life Skills	FPNC0527	Brandon	09/30/21
Malvoisin, Brian	Adj	Law Enforcement Non-Credit Instructor	FPNN0062	Ybor City	10/07/21
Mosley, Deborah	Adj	Psychology Instructor	FPNC0301	Ybor City	09/22/21
Ronson, Bonnie	Adj	English Instructor	FPNC0269	Ybor City	09/27/21
Steiner, Kaitlyn	Adj	Student Life Skills	FPNC0527	Brandon	10/05/21
Vincent, Tracy	Adj	Psychology Instructor	FPNC0301	Ybor City	10/14/21

NON-FACULTY

<u>NAME</u>	<u>TITLI</u>		POSITION #	<u>CAMPUS</u>	BEGIN DATE
Cannon, Jamillah	PT	Student Assistant	ZPP10224	Ybor City	10/11/21
Coronado-Luna, Alexandra	PT	Technician	ZPP20100	Plant City	10/11/21
Defraties, Scott	PT	Associate	ZPP50026	SouthShore	09/30/21
Gabra, Mariam	PT	Technician	ZPP20126	Ybor City	09/30/21
Gurney, Cori	PT	Advanced Tech	ZPC30053	Brandon	09/23/21
Menchen, Molly	PT	Student Assistant	ZPP10224	Ybor City	09/30/21
Narjis, Fnu	PT	Technician	ZPP20019	Dale Mabry	10/15/21
Nefzi, Hinda	PT	Technician	ZPP20087	Ybor City	10/11/21
Ottinger, Justin	PT	Technician	ZPP20112	Plant City	10/21/21
Roosa, Sandra	PT	Associate	ZPP50026	Dale Mabry	10/01/21

^{*} Part-Time Temporary/Grant Funded

PART-TIME APPOINTMENTS OCTOBER 27, 2021 BOARD MEETING

Sicard, Krystian PT Associate ZPP50018 Brandon 10/11/21 Williams, Karlene PT Technician ZPP20096 Dale Mabry 09/27/21

^{*} Part-Time Temporary/Grant Funded

RECOMMENDATION TO HILLSBOROUGH COMMUNITY COLLEGE BOARD OF TRUSTEES CONSENT determined that the employees listed herein will The President recommends acknowledgement of employment separations (submitted 10/14/21 10/20/21 Date Date Date Upon review of documentation, it was determined separate from employment at the College as indicated. Vice President/ President/Exec Dir of Human Resources BACKGROUND AND PERTINENT FACTS: To acknowledge separations. herein for your review). F.S. 1001.64; 1001.65 Agenda Number: 5.03 RECOMMENDATION: **ECONOMIC IMPACT: LEGAL AUTHORITY: District President** Kristin Smuder **OBJECTIVE:** None. Initiator

1-0-024(2/04)

FULL-TIME SEPARATIONSOCTOBER 27, 2021 BOARD MEETING

RESIGNATION

NAME	<u>TITLE</u>	<u>CAMPUS</u>	BEGIN DATE	END DATE
Compres, Kenneth	Network Security & Integration Engineer	Collaboration Studio	06/28/12	09/24/21
Franklin, Sandra	PSAV Program Manager	Ybor City	05/01/14	10/15/21
Gutierrez, Yara	Academic Advisor	Plant City	10/05/17	09/29/21
Menchen, Ann	Annual Fund Manager	District	08/15/16	10/01/21
Nyawanga, Ana	Student Services Advising Generalist	Dale Mabry	10/04/18	10/05/21

RETIREMENT

NAME	<u>TITLE</u>	<u>CAMPUS</u>	BEGIN DATE	END DATE
Nikitas, Lorna	Staff Assistant	SouthShore	08/17/15	11/01/21
Stewart, Johnnie	Public Safety Officer	Dale Mabry	01/12/04	10/13/21
Ward, Cheryl	Academic Advisor	Ybor City	02/06/89	10/01/21

^{*} Full-Time Temporary
** Full-Time Temporary/Grant Funded

RECOMMENDATION TO HILLSBOROUGH COMMUNITY COLLEGE BOARD OF TRUSTEES

Agenda Number: 6.01 CONSENT

BACKGROUND AND PERTINENT FACTS:

The Biological Sciences discipline group presented a program modification and a program deletion; the Behavioral Science discipline group presented a program deletion; the Business and Hospitality discipline group presented program deletions; the Engineering, Transportation, Architecture and Construction and Computer Sciences discipline group presented a new program and new courses; the Health Sciences discipline group presented program modifications; the Mathematics discipline group presented course modifications and a course deletion; and the Public Safety discipline group presented new programs and new courses to the Academic Affairs Committee.

The Academic Affairs Committee approved the new courses, course modifications, course deletion, new programs, program modifications, and program deletions, and forwarded all to the Vice President for Academic Affairs who reviewed them with the appropriate staff for forwarding to the President.

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None.

OBJECTIVE:

To strengthen the college curriculum.

LEGAL AUTHORITY:

HCC 6HX-10-4.06

RECOMMENDATION:

The President recommends approval of the new courses, course modifications, course deletion, new programs, program modifications, and program deletions, to be effective FA/22, unless otherwise noted.

Initiator	Date:
Brian Mann	
Vice President/Campus President/Director of Human Resources	Date: 40/43/24
Richard Senker	10/13/21
District President Kin Ahr Ache	Date 10/20/21

Hillsborough Community College

October 2021 BOT

New Courses

Course Number/ Prefix	Course Title	Category	Credit/ Clock Hrs.	Effective Term
CJK 0393	Cross-Over Program Updates	PSAV	8 clk.	SP/22
CJK 0394	Cross-Over Program Updates	PSAV	10 clk.	SP/22
IND X606C	Functions and Psychology of Space	Transfer	3 cr.	FA/22
IND X020C	Introduction to Interior Design	Transfer	3 cr.	FA/22
IND X420	Materials and Methods	Transfer	3 cr.	FA/22

Course Deletions

Effective FA/22

MAT 0055, Developmental Mathematics Module

Course Modifications

Effective FA/22

MAT 1033, Intermediate Algebra

Delete MAT 0055 from the prerequisites.

MGF 1106, Topics in Mathematics

• Delete MAT 0055 from the prerequisites.

MGF 1107, Explorations in Mathematics

Delete MAT 0055 from the prerequisites.

MGF 1107H, Honors Explorations in Mathematics

• Delete MAT 0055 from the prerequisites.

STA 2023, Elementary Statistics

• Delete MAT 0055 from the prerequisites.

STA 2023H, Honors Elementary Statistics

Delete MAT 0055 from the prerequisites.

New Programs

Effective FA/22

Home Staging Specialist - CCC

New Program

Effective SP/22

Cross Over Correctional Officer to Law Enforcement Officer – PSAV Cross-Over Correctional Probation Officer to Law Enforcement Officer – PSAV

Program Modifications

Effective FA/22

Biotechnology Laboratory Technology – AS

- Delete PHI 1600, Ethics from General Education Requirements.
- Add PHI 1010, Introduction to Philosophy as a Humanities CORE option.
- Add PHI 1600, Ethics to Elective listing.

Clinical Research Professional - AS

- Delete PHI 1600, Ethics from the General Education Requirements.
- Delete HIM 1453, Anatomy and Physiology for Medical Coding from Program Requirements.
- Add PHI 1010, Introduction to Philosophy to the General Education Requirements.
- Add BSC 1005, Biological Foundations and BSC 1005L, Biological Foundations Lab to the General Education Requirements.

Health Navigator - AS

- Delete PHI 1600, Ethics from the General Education Requirements.
- Add PHI 1010, Introduction to Philosophy to the General Education Requirements.
- Delete PHI 1600, Ethics from Year I, Second Semester.
- Add PHI 1010, Introduction to Philosophy to Year I, Second Semester.

Opticianry - AS

- Reduce number of Social Science General Education requirements from 6 to 3 cr. hrs.
- Add Natural Science CORE, 3 cr. hrs. to the General Education Requirements Year II, Second Semester.
- Change Humanities General Education to Humanities General Education CORE.
- Change Social Science General Education to Social Science General Education CORE (3 cr. Hrs).
- Delete Social Science, 3 cr. hrs. from Year II, Second Semester program requirements.

Program Deletions

Effective FA/21

Advanced Water Treatment – PSAV
Early Childhood Preschool (ECPC) Certificate
Medical Biller – CCC
Medical Office Specialist – CCC
Office Systems Technology - AS

RECOMMENDATION TO HILLSBOROUGH COMMUNITY COLLEGE BOARD OF TRUSTEES

Agenda	Number:	6.02
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BACKGROUND AND PERTINENT FACTS:

New, modified, and deleted Health Sciences course fees and new Health Sciences non-course fees were approved through the Academic Affairs Committee process.

The Academic Affairs Committee approved the new, modified and deleted course fees and the new non-course fees and forwarded them to the Vice President for Academic Affairs who reviewed the recommendations with the appropriate staff and forwarded the proposals to the College President.

ECONOMIC IMPACT:

The projected impact associated with the new or modified course fees and the new non-course fees are approximately \$1,129,977 annually. This is contingent upon student enrollment. All revenue from the course fees is used directly for course consumables.

OBJECTIVE:

To strengthen the college curriculum and provide needed lab materials to simulate critical occupational responsibilities.

LEGAL AUTHORITY:

HCC 6HX-10-4.06

RECOMMENDATION:

The President recommends that the BOT approve the new, modified, and deleted course fees and the new non-course fees to be effective FA/22, unless otherwise noted.

Initiator	Date
Vice President/Campus President/Director of Human Resources Rich Senker	Date 10/13/21
District President Kn Ash	Date 10/20/21

Hillsborough Community College

October 2021 BOT

Health Sciences Non-Course Fees

Effective FA/22

- Year 1 Clinical Liaison's Fee \$213.00 per student/semester
- Year 2 Clinical Liaison's Fee \$180.00 per student/semester

New Course Fees

Effective FA/22

RAT 2001C, Introduction to Radiation Therapy

- Add fee of \$164.00 per student/semester
- RET 2930, Respiratory Care Seminar
- · Add fee of \$110.00 per student/semester

New Course Fees

Effective SP/22

CVT 1000, Introduction to Cardiovascular and Patient

- Add fee of \$36.00 per student/semester
- SON 1000, Basic Sonography
- Add fee of \$37.00 per student/semester

Deletion of Course Fees

Effective FA/22

DEA 0800L, Clinical Practice I Lab

DEA 0801L, Dental Practicum

DEA 1800C, Clinical Dental Hygiene I

DEH 2804C, Clinical Dental Hygiene III

DEH 2806C, Clinical Dental Hygiene IV

Deletion of Course Fees

Effective SP/22

NUR 1020L, Fundamental Concepts of Nursing Clinic

NUR 2210L, Concepts of Adult Health I Clinical

NUR 2211L, Concepts of Adult Health II Clinical

RAT 2621C, Radiation Therapy Physics IV

Deletion of Course Fees

Effective SU/22

DEH 1820C, Clinical Dental Hygiene II

Modification of Course Fees

Effective FA/22

DEA 0931L, Dental Assisting in Orthodontics Laboratory

- Decrease fee from \$100.00 to \$56.00 per student/semester DES 0053L, Dental Pharmacology Pain Control Laboratory
- Increase fee from \$27.00 to \$34.00 per student/semester DES 0103L, Dental Materials Laboratory
- Increase fee from \$150.00 to \$205.00 per student/semester DES 0205L, Dental Radiology Laboratory
- Increase fee from \$150.00 to \$200.00 per student/semester DES 0804L, Introduction to Clinical Procedures I Laboratory
- Decrease fee from \$100.00 to \$60.00 per student/semester DES 0830L, Expanded Functions of Dental Auxiliary Laboratory
- Increase fee from \$125.00 to \$240.00 per student/semester DEH 1002L, Dental Hygiene Instrumentation Laboratory
- Decrease fee from \$147.00 to \$52.00 per student/semester DES 1020C, Oral, Head and Neck Laboratory
- Increase fee from \$4.00 to \$11.00 per student/semester DES 1100L, Dental Materials Laboratory
- Increase fee from \$\$152.00 to \$289.00 per student/semester DES 1200L, Dental Radiology Laboratory
- Decrease fee from \$72.00 to \$42.00 per student/semester DES 1800L, Introduction to Clinical Procedures Lab
- Decrease fee from \$88.00 to \$59.00 per student/semester DES 2051L, Pain Control in Dentistry Laboratory
- Decrease fee from \$118.07 to \$54.00 per student/semester MLS 2001L, Laboratory Techniques I
- Increase fee from \$350.00 to \$590.00 per student/semester RAT 1691L, Introduction to Clinical Concepts
- Decrease fee from \$108.00 to \$77.00 per student/semester RAT 2804, Radiation Therapy Clinic I
- Decrease fee from \$136.00 to \$29.00 per student/semester RAT 2901L, Simulation Laboratory I
- Decrease fee from \$199.00 to \$153.00 per student/semester RET 1024L, Introduction to Respiratory Care
- Decrease fee from \$215.00 to \$176.00 per student/semester RET 1274C, Basic Respiratory Care
- Increase fee from \$109.00 to \$154.00 per student/semester RET 2533C, Advanced Respiratory Care
- Decrease fee from \$155.00 to \$112.00 per student/per semester RET 2714C, Pediatric and Neonatal Respiratory Care
- Decrease fee from \$225.00 to \$115.00

RET 2835, Respiratory Care Clinic IV

Decrease fee from \$248.75 to \$155.00 per student/semester

Modification of Course Fees

Effective SP/22

CVT 1191, Introduction to Cardiovascular Practicum

- Increase fee from \$50.00 to \$181.00 per student/semester CVT 2320. Vascular Ultrasound I
- Increase fee from \$30.00 to \$161.00 per student/semester CVT 2321, Vascular Ultrasound II
- Increase fee from \$30.00 to \$161.00 per student/semester CVT 2621L, Cardiac Ultrasound II Laboratory

- Increase fee from \$60.00 to \$161.00 per student/semester CVT 2840, Cardiovascular Practicum I
- Increase fee from \$50.00 to \$149.00 per student/semester EMS 1119L, EMT Laboratory
- Increase fee from \$20.00 to \$55.00 per student/semester EMS 1431, EMT Clinical
- Decrease fee from \$95.00 to \$57.00 per student/semester EMS 2666, Paramedic Clinical I
- Decrease fee from \$20.00 to \$5.00 per student/semester EMS 2667, Paramedic Phase II Clinical
- Increase fee from \$20.00 to \$51.00 per student/semester MLS 2002L, Laboratory Techniques II
- Increase fee from \$350.00 to \$560.00 per student/semester NUR 1020, Fundamental Concepts of Nursing
- Increase fee from \$190.50 to \$240.00 per student/semester NUR 1023C, Essential Concepts of Patient Management
- Decrease fee from \$133.75 to \$115.00 per student/semester NUR 1310C, Concepts of Pediatric Nursing
- Increase fee from \$165.07 to \$191.00 per student/semester NUR 1421C, Concepts of Nursing Care for Women and Children
- Increase fee from \$165.07 to \$336.00

NUR 1520C, Concepts of Mental Health Nursing

- Increase fee from \$18.35 to \$80.00 per student/semester NUR 2205C, Complex Simulation
- Increase fee from \$133.75 to \$254.00 per student/semester NUR 2210, Concepts of Adult Health I
- Decrease fee from \$190.50 to \$120.00 per student/semester NUR 2211, Concepts of Adult Health II
- Increase fee from \$190.50 to \$234.00 per student/semester NUR 2811C, Role Transformation
- Increase fee from \$133.75 to \$287.00 per student/semester RAT 1800, Introduction to Radiation Therapy Clinic
- Decrease fee from \$39.00 to \$29.00 per student/semester RAT 2814, Radiation Therapy Clinic II
- Decrease fee from \$136.00 to \$29.00 per student/semester RAT 2902L, Simulation Laboratory II
- Decrease fee from \$199.00 to \$160.00 per student/semester RTE 1418L, Principles of Radiographic Exposure I Laboratory
- Decrease fee from \$80.00 to \$60.00 per student/semester SON 1171C, Introduction to Vascular Technology
- Increase fee from \$20.00 to \$117.00 per student/semester SON 1804C, Introduction to Practicum I
- Increase fee from \$40.00 to \$117.00 per student/semester SON 1840, Introduction to Practicum II
- Increase fee from \$40.00 to \$117.00 per student/ semester SON 2175C, Vascular Technology
- Increase fee from \$20.00 to \$117.00 per student/semester SON 2211L, Sonographic Physics and Instrumentation
- Increase fee from \$15.00 to \$76.00 per student/semester SON 2814, Sonographic Clinical Practicum I
- Increase fee from \$40.00 to \$117.00 per student/ semester

Modification of Course Fees

Effective SU/22

DES 1830C Expanded Functions for Dental Hygienists

- Decrease fee from \$59.00 to \$54.00 per student/semester MLS 2003L, Laboratory Techniques III
- Increase fee from \$350.00 to \$374.00 per student/semester RAT 1810, Introduction to Radiation Therapy II
- Decrease from \$58.00 to \$18.00 per student/semester RAT 2061, Radiation Therapy Seminar
- Decrease fee from \$50.00 to \$35.00 per student/semester RAT 2619L, Computer Applications in Treatment Planning
- Decrease fee from \$70.00 to \$58.00 per student/semester RAT 2824, Radiation Therapy Clinic III
- Decrease fee from \$136.00 to \$18.00 per student/semester RTE 1523L, Radiographic Positioning III Laboratory
- Decrease fee from \$\$80.00 to \$78.00 per student/semester

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RECOMMENDATION TO HILLSBOROUGH COMMUNITY COLLEGE BOARD OF TRUSTEES Agenda Number: 8.01 INFORMATION ITEMS ONLY **MONTHLY FINANCIAL STATEMENTS** The Board has requested the monthly financial statements be submitted as informational only for their review. The financial statements for the month of July 2021 are included herewith. **LEGAL AUTHORITY:** Sections 1001.64; 1001.65 Florida Statutes Initiator Date 10/11/21 Kim McMillon

1-0-024(2/04)

Date

Date

10/11/21

10/20/21

Vice President/Campus President/Director of Human Resources

Ken Ah Ashe

Al Erdman

District President

Hillsborough Community College Executive Summary Current Unrestricted Fund Period Ending July 31, 2021 (Dollars In Thousands)

	MONTH			YEAR-TO-DATE				
	Current Actual	Prior Year Actual	<u>% Var</u> Prior Yr	Budget	Current Actual	% of Budget	Prior Year Actual	<u>% Var</u> Prior Yr
Revenues								
Student Tuition and Fees ⁽¹⁾	\$16,562	\$19,442	-15%	\$18,646	\$16,562	89%	\$19,442	-15%
Support from State Government ⁽²⁾	\$5,223	\$4,851	8%	5,223	\$5,223	100%	\$4,851	8%
Other Revenue	\$219	\$193	14%	282	\$219	78%	\$193	14%
Total Revenue	\$22,004	\$24,485	-10%	\$24,151	\$22,004	91%	\$24,485	-10%
% of Revenues From State Govt.	24%	20%		22%	24%		20%	
Operating Expenses								
Instructional Salaries & Benefits	\$1,693	\$1,631	4%	\$1,529	\$1,693	111%	\$1,631	4%
Other Salaries & Benefits	2,109	3,491	-40%	4,680	2,109	45%	3,491	-40%
Total Personnel Costs ⁽³⁾	\$3,802	\$5,122	-26%	\$6,209	\$3,802	61%	\$5,122	-26%
Other Expenses ⁽⁴⁾	\$1,937	\$2,428	-20%	\$2,573	\$1,937	75%	\$2,428	-20%
Total Operating Expenses	\$5,739	\$7,550	-24%	\$8,782	\$5,739	65%	\$7,550	-24%
Capital Outlay	\$66	\$12	471%	\$9	\$66	701%	\$12	471%
Total Expenses	\$5,805	\$7,562	-23%	\$8,792	\$5,805	66%	\$7,562	-23%
Excess/(deficit) Revenues Over Expenses	\$16.199	\$16.924		\$15.359	\$16.199		\$16.924	

NOTES:

- (1) The current month Student Tuition and Fees decreased \$2.9M in July FY21 compared to FY20 primarily due to a decrease of \$801K monthly for Tuition-Advanced & Professional, a \$259K decrease in Tuition- Postsec Vocational, a \$257K decrease in Tuition- College Prep, a \$470K decrease in Out of State Advanced & Professional Fall Revenue a \$129K decrease in Out of State PSV Fall, a \$237K decrease in Out of State- College Prep, a \$645K decrease in Distance Learning, and a \$105K decrease in Technology Fee.
- (2) The current month increase of \$372K in Support from State Government is due the fact that although budgeted monthly state funds for July year over year are flat, in FY21 the state withheld a portion of the suppport until year end.
- (3) The current month decrease of \$1.3M in Total Personnel Costs is primarily due to the July FY22 reversal of the Year End June FY21 entry for IBNR accrual.
- (4) The current month decrease of \$490K in Other Expenses is primarily due to a decrease in \$520K in Repairs & Maintenance, a decrease of \$264K in Data Software, a decrease of \$155K in Insurance, and a decrease of \$142K in Rentals, offset by the \$139K increase in Telephones & Utilities and an increase of \$401K in Other Serivces.

Hillsborough Community College Executive Summary Current Unrestricted Fund Period Ending July 31, 2021

KEY PERFORMANCE INDICATORS

STAFF	FTEs			STUDENT FTEs (2)	
Instructional Faculty FTEs ⁽¹⁾ All Other Staff FTEs Total FTEs	July 2021 601 881 1,482	July 2020 589 1,031 1,621	Term FALL SUMMER TOTAL	FY22 FY21 5,399 5,695 3,290 3,386 8,688 9,080	FY20 6,973 3,574 10,548
% of Instructional FTEs Actual Head Count Instruct. Faculty Actual Head Count All Other Staff Total Actual Head Count	41% July 2021 636 988 1,624	36% July 2020 595 1,077 1,672			

LIQUIDITY AND FINANCIAL ASSETS PERFORMANCE

	<u>June 2021</u>	<u>June 2020*</u>
Current Ratio (Current Assets/Current Liabilites)	7.22	6.45
Return On Net Assets (Net Income/Total Assets)	6%	6%
Debt To Total Assets (Total Liabilities Prior to GASB 68 & GASB 75/Total Assets)	4%	8%
Fund Balance as a % of Funds Available (Unencumbered Fund Balance BEFORE GASB 68 & GASB 75)	25.12% /Total Funds Available)	18.36%
Days Unrestricted Cash on Hand (Unrestricted Cash & Cash Equiv./Daily Operating Expenses)	88	56

Notes:

- (1) Instructional Faculty FTEs includes full-time and adjunct faculty.
- (2) Student FTEs for all terms are calculated at the same relative point in time for that term. Total target is recalculated by Institutional Research after final year-end data is received.
- (3) Effective for the fiscal year ending June 30, 2015, the College was required to record a net pension liability through the implementation of GASB 68. The liability is the difference between the total pension liability and the value of the assets that have been set aside in a pension plan to pay benefits to current employees, retirees, and their beneficiaries. Effective for the fiscal year ending June 30, 2017, the College implemented GASB 75 for other post employment benefits (OPEB) which requires the College to recognize the total OPEB liability associated with allowing retirees to participate in healthcare coverage at the same cost as current employees.

^{*}June 2020 ratios and percentages are restated from June 2020 BOT to match the post FY20 audit presentation.

HILLSBOROUGH COMMUNITY COLLEGE STATEMENT OF NET POSITION AS OF JULY 31, FISCAL YEARS 2020 AND 2021

	A	s of July 31, 2021	A	s of July 31, 2020
ASSETS			_	
Current Assets:				
Cash and Cash Equivalents	\$	32,950,128	\$	20,274,723
Restricted Cash and Cash Equivalents		(4,333,167)		4,590,105
Investments		2,624,258		4,347,363
Restricted Investments		-		-
Accounts Receivable, Net		18,565,590		25,492,716
Notes Receivable, Net (Note 1)		12,227 15,779,504		10,960
Due from Other Governmental Agencies (Note 2) Due from Component Unit/College (Note 3)		373,794		3,357,180 184,746
Inventories		1,687,223		1,785,261
Prepaid Expenses (Note 4)		1,957,222		1,787,988
Deposits		-		-
Other Assets		-		-
Total Current Access		60 646 770	ф.	61 021 041
Total Current Assets	_\$_	69,616,778	\$	61,831,041
Noncurrent Assets:				
Restricted Cash and Cash Equivalents	\$	46,116,848	\$	30,958,134
Investments		6,657,369		4,951,171
Restricted Investments		-		-
Prepaid Expenses		-		-
Loans and Notes Receivable, Net		-		10,117
Depreciable Capital Assets, Net (Note 5)		138,486,889		146,351,754
Nondepreciable Capital Assets		1,004,304		- 20 456 040
Land Other Assets		29,036,535 137,500		29,456,019
Other Assets		137,300		137,500
Total Noncurrent Assets	_\$_	221,439,445	\$	211,864,695
TOTAL ASSETS	\$	291,056,223	\$	273,695,736
DEFERRED OUTFLOWS OF RESOURCES (Note 6)				
Deferred Outflows - Pension FRS	\$	20,214,951	\$	18,092,013
Deferred Outflows - Pension HIS		4,512,981		4,030,768
Deferred Outflows - Other Post Employment Benefits		810,843		946,922
Total Deferred Outflows of Resources	\$	25,538,774	\$	23,069,703
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$	316,594,997	\$	296,765,439
		0.0,00.,00.	<u> </u>	200,100,100
LIABILITIES				
Current Liabilities:				
Accounts Payable	\$	4,424,025	\$	1,818,544
Accrued Interest Payable		-		-
Salary and Payroll Taxes Payable		2,045,258		3,485,143
Retainage Payable		167,323		167,323
Due to Other Governmental Agencies		917,826		1,120,813
Due to Component Unit/College		-		-
Deferred Revenue (Note 7)		(3,397)		3,430
Estimated Insurance Claims Payable Deposits Held for Others (Note 8)		- 867,168		- 759,024
Deposits field for Others (Note 6)		007,100		739,024
Long-Term Liabilities - Current Portion: Bonds Payable		_		_
Notes and Loans Payable (Note 9)		-		1,505,000
Installment Purchases Payable		-		-
Capital Leases Payable		-		-
Compensated Absences Payable		400,000		400,000
Net Pension Liability (Note 10)		539,085		323,047
Other Post Employment Benefits Payable (Note 11)		282,366		
Total Current Liabilities	\$	9,639,654	\$	9,582,323

HILLSBOROUGH COMMUNITY COLLEGE STATEMENT OF NET POSITION AS OF JULY 31, FISCAL YEARS 2020 AND 2021

	A	s of July 31, 2021	Α	s of July 31, 2020
Noncurrent Liabilities:		_	-	_
Bonds Payable	\$	-	\$	-
Notes and Loans Payable (Note 9)		(258)		8,188,052
Installment Purchases Payable		-		-
Capital Leases Payable		-		-
Special Termination Benefits Payable		-		-
Compensated Absences Payable		3,969,590		3,737,304
Net Pension Liability (Note 10)		73,686,457		62,057,362
Other Post Employment Benefits Payable		1,330,224		1,647,502
Other Long-Term Liabilities		-		
Total Noncurrent Liabilities	\$	78,986,013	\$	75,630,220
TOTAL LIABILITIES	\$	88,625,667	\$	85,212,543
DEFERRED INFLOWS OF RESOURCES (Note 6)				
Deferred Inflows - Pension FRS	\$	1,121,207	\$	3,311,127
Deferred Inflows - Pension HIS	Ψ	1,654,720	Ψ	2,091,194
Deferred Inflows - Other Post Employment Benefits		234,903		274,098
Total Deferred Inflows of Resources	\$	3,010,830	\$	5,676,419
15.0.1.251011.0.4 111110110 01 11000011000	Ψ	0,010,000	Ψ	0,070,110
TOTAL LIABILITIES AND DEFERRED INFLOWS OF RESOURCES	\$	91,636,497	\$	90,888,962
NET POSITION				
Invested in Capital Assets, Net of Related Debt	\$	170,145,732	\$	168,200,579
Restricted:	,	-, -, -	·	,,-
Nonexpendable:				
Endowment		-		-
Expendable:				
Endowment		-		-
Grants and Loans		2,435,802		3,252,161
Scholarships		905,980		1,064,643
Capital Projects		46,117,106		28,835,224
Debt Service		-		-
Unrestricted		5,353,880		4,523,871
Total Net Position	\$	224,958,500	\$	205,876,477
TOTAL LIABILITIES, DEFERRED INFLOWS, AND NET POSITION	\$	316,594,997	\$	296,765,439

The accompanying notes to financial statements are an integral part of this statement.

FUND BALANCE SUMMARY FOR FUNDS 1, 3, AND 6 AS OF JULY 31, 2021

Reserved for Encumbrance Fund Balance - Board Designated Fund Balance - Grantor Fund Balance - College Net Change in Unrestricted Net Position per Statement of Net Position Invested In Plant TOTAL RESERVE & UNALLOCATED FUND BALANCES	GL Code 30100 30900 31000 GLTB 31100 Class 4,5,6,7 31200	(1) Current Funds - Unrestricted 313,507.94 3,038,778.00 - 40,973,327.89 16,199,123.44 - 60,524,737.27	(3) Auxiliary Funds - - 2,294,862.40 (238,542.51) - 2,056,319.89	(6) Agency Funds - - 1,000.00 1,000.00	Total 313,507.94 3,038,778.00 - 43,269,190.29 15,960,580.93 - 62,582,057.16
Amount Expected to be Financed in Future Yrs (negative number) TOTAL FUND BALANCES	30800	(57,228,177.34) 3,296,559.93	- 2,056,319.89	1,000.00	(57,228,177.34) 5,353,879.82
Prior Year 6-30 Fund Balan Grand Total Revenu Total Funds Availat	es	35,824,368.77 136,580,065.00 172,404,433.77			
Unencumbered Fund Baland Unencumbered Fund Balance as % of Total Funds Availab		60,211,229.33 34.92%			
Total Fund Balance As Reported After GASB 68 and GASB 74/75 % of Total Funds Availab	ole			•	5,353,879.82 3.11%

Hillsborough Community College Income Statement Current Unrestricted Fund Period Ending July 31, 2021 (Dollars In Thousands)

		YTD Actual to B	udget Compar	<u>ison</u>		YTD Ac	tual to Actual C	omparison	
	YTD			Variance				Varianc	e
<u>REVENUE</u>	Budget	Budget	<u>Actual</u>	\$	<u>%</u>	<u>Jul-21</u>	<u>Jul-20</u>	\$	<u>%</u>
Student Tuition and Fees	\$59,867,387	\$18,646	\$16,562	-\$2,084	-11%	\$16,562	\$19,442	-\$2,880	-15%
Support From State Government	\$73,462,532	\$5,223	\$5,223	\$0	0%	\$5,223	\$4,851	\$372	8%
Other Revenue	\$3,047,658	\$282	\$219	-\$62	-22%	\$219	\$193	\$26	14%
Total Revenue	\$136,377,577	\$24,151	\$22,004	-\$2,146	-9%	\$22,004	\$24,485	-\$2,481	-10%
	YTD	YTD	YTD	<u>Variance</u>				Variand	_
EXPENDITURES	<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>\$</u>	<u>%</u>	<u>Jul-21</u>	<u>Jul-20</u>	<u>\$</u>	<u>%</u>
Personnel Costs									
Full Time Salaries	\$56,493,320	\$1,611	\$1,298	-\$313	-19%	\$1,298	\$1,421	-\$123	-9%
Part Time Salaries	\$19,407,182	\$2,060	\$1,558	-\$502	-24%	\$1,558	\$1,620	-\$62	-4%
Fringe Benefits	\$25,142,919	\$2,514	\$924	-\$1,590	-63%	\$924	\$2,059	-\$1,136	-55%
Regular Termination	\$500,000	\$23	\$21	-\$2	-9%	\$21	\$21	\$0	1%
Total Personnel Costs	\$100,119,916	\$6,209	\$3,802	-\$2,407	-39%	\$3,802	\$5,122	-\$1,321	-26%
Current Expenses									
Travel	\$1,040,554	\$37	\$24	-\$13	-35%	\$24	\$8	\$16	211%
Telephones & Utilities	\$4,620,532	\$292	\$269	-\$23	-8%	\$269	\$130	\$139	106%
Professional Fees	\$1,305,345	\$82	\$69	-\$12	-15%	\$69	\$48	\$21	45%
Repairs & Maintenance	\$3,574,699	\$713	\$182	-\$532	-75%	\$182	\$701	-\$520	-74%
Insurance	\$2,623,430	\$255	\$0	-\$255	-100%	\$0	\$155	-\$155	-100%
Other Services	\$14,203,446	\$803	\$1,000	\$197	24%	\$1,000	\$599	\$401	67%
Materials & Supplies	\$2,422,655	\$55	\$89	\$33	61%	\$89	\$59	\$29	49%
All Other Current Expenses	\$6,169,488	\$336	\$306	-\$31	-9%	\$306	\$728	-\$422	-58%
Total Current Expenses	\$35,960,149	\$2,573	\$1,937	-\$636	-25%	\$1,937	\$2,428	-\$490	-20%
Total Personnel & Current Expenses	\$136,080,065	\$8,782	\$5,739	-\$3,043	-35%	\$5,739	\$7,550	-\$1,811	-32%
Capital Outlay									
Equipment	\$500,000	\$9	\$10	\$1	10%	\$10	\$2	\$8	318%
Buildings	\$0	\$0	\$56	\$56	#DIV/0!	\$56	\$9	\$47	513%
Total Capital Outlay	\$500,000	\$9	\$66	\$57	601%	\$66	\$12	\$55	471%
Total Expenditures	\$136,580,065	\$8,792	\$5,805	-\$2,986	-34%	\$5,805	\$7,562	-\$1,756	-23%
Excess/(Deficit) Revenues Over Expenses		<u>\$15,359</u>	<u>\$16,199</u>			<u>\$16,199</u>	<u>\$16,924</u>		

RECOMMENDATION TO HILLSBOROUGH COMMUNITY COLLEGE BOARD OF TRUSTEES Agenda Number: 8.02 INFORMATION ITEMS ONLY **MONTHLY FINANCIAL STATEMENTS** The Board has requested the monthly financial statements be submitted as informational only for their review. The financial statements for the month of August 2021 are included herewith. **LEGAL AUTHORITY:** Sections 1001.64; 1001.65 Florida Statutes

Initiator	Date
Kim McMillon	10/11/21
Vice President/Campus President/Director of Human Resources	Date
Al Erdman	10/11/21
District President // // /	Date
En Am Ache	10/20/21
	1 0 00 1 (0 /0

Hillsborough Community College Period Ending August 31, 2021 (Dollars In Thousands) **Current Unrestricted Fund Executive Summary**

		MONTH			YEAR	YEAR-TO-DATE		
	Current	Prior Year Actual	% Var Prior Yr	Budget	Current	% of Budget	Prior Year Actual	% Var Prior Yr
Revenues Student Tuition and Fees ⁽¹⁾	\$7,017	\$4,773	47%	\$23,390	\$23,578	101%	\$24,215	-3%
Support from State Government ⁽²⁾	\$5,223	\$4,824	%8	10,446	\$10,446	100%	\$9,675	%8
Other Revenue ⁽³⁾	\$111	\$18,982	%66-	575	\$330	21%	\$19,175	%86-
Total Revenue	\$12,351	\$28,579	-21%	\$34,412	\$34,355	100%	\$53,064	-35%
% of Revenues From State Govt.	45%	17%		30%	30%		18%	
Operating Expenses Instructional Salaries & Benefits	\$1.271	\$1,305	-3%	\$2.677	\$2,964	111%	\$2,937	7%
Other Salaries & Benefits	4,212	4,184	1%	3,532	6,320	179%	7,675	-18%
Total Personnel Costs	\$5,483	\$5,490	%0	\$6,209	\$9,285	150%	\$10,612	-13%
Other Expenses ⁽⁴⁾	\$3,474	\$1,815	91%	\$2,573	\$5,412	210%	\$4,243	28%
Total Operating Expenses	\$8,957	\$7,305	23%	\$8,782	\$14,696	167%	\$14,855	-1%
Capital Outlay	\$68	\$0	#DIV/0i	6\$	\$135	1425%	\$12	1061%
Total Expenses	\$9,026	\$7,305	24%	\$8,792	\$14,831	169%	\$14,867	%0
Excess/(deficit) Revenues Over Expenses	\$3,325	\$21,274		\$25,620	\$19,524		\$38,198	

- NOTES:

 (1) The current month Student Tuition and Fees increased \$2.2M in Aug FY22 compared to FY21 primarily due to a increase of \$283K monthly for Tuition-Advanced & Professional- President, a \$256K increase in Tuition- Postsec Vocational- Fall, a \$165K increase in Out of State Advanced & Professional Fall Revenue, a \$278K increase in Out of State PSV Fall, a \$332K increase in Out of State- College Prep and a \$102K decrease in Technology Fee.
- (2) The current month increase of \$398K in Support from State Government is due the fact that although budgeted monthly state funds for August year over year are flat, in FY21 the state withheld a portion of the suppport until year end.
- (3) The current month decrease of \$18.9M in Other Revenue is primarily due to the August FY21 sale of the District Administration Office on Davis Island.
- (4) The current month increase of \$1.7M in Other Expenses is primarily due to a \$776K increase in Repairs & Maintenance, an increase of \$308K in Other Services, an increase of \$164K in Data Software, and an increase of \$183K in Rentals for August FY22 compared to August FY21.

Hillsborough Community College Executive Summary Current Unrestricted Fund Period Ending August 31, 2021

KEY PERFORMANCE INDICATORS

	August 2021	August 2020	<u>Term</u>	FY22	FY21	FY20
nstructional Faculty FTEs ⁽¹⁾	497	504	FALL	7,602	7,948	9,436

STUDENT FTEs (2)

3.290

10,892

3.574

13,010

3.386

11,334

Instructional Faculty FTEs (1)	497	504	FALL
All Other Staff FTEs	947	1,015	SUMMER
Total FTEs	1,443	1,519	TOTAL
% of Instructional FTEs	34%	33%	
	August 2021	August 2020	
Actual Head Count Instruct. Faculty	544	532	
Actual Head Count All Other Staff	1,028	1,099	
Total Actual Head Count	1,572	1,631	

LIQUIDITY AND FINANCIAL ASSETS PERFORMANCE

STAFF FTEs

	<u>August 2021</u>	<u>August 2020*</u>
Current Ratio (Current Assets/Current Liabilites)	8.88	9.98
Return On Net Assets (Net Income/Total Assets)	7%	13%
Debt To Total Assets (Total Liabilities Prior to GASB 68 & GASB 75/Total Assets)	4%	7%
Fund Balance as a % of Funds Available (Unencumbered Fund Balance BEFORE GASB 68 & GASB 75	36.85% /Total Funds Available)	40.07%
Days Unrestricted Cash on Hand (Unrestricted Cash & Cash Equiv./Daily Operating Expenses)	77	95

Notes:

- (1) Instructional Faculty FTEs includes full-time and adjunct faculty.
- (2) Student FTEs for all terms are calculated at the same relative point in time for that term. Total target is recalculated by Institutional Research after final year-end data is received.
- (3) Effective for the fiscal year ending June 30, 2015, the College was required to record a net pension liability through the implementation of GASB 68. The liability is the difference between the total pension liability and the value of the assets that have been set aside in a pension plan to pay benefits to current employees, retirees, and their beneficiaries. Effective for the fiscal year ending June 30, 2017, the College implemented GASB 75 for other post employment benefits (OPEB) which requires the College to recognize the total OPEB liability associated with allowing retirees to participate in healthcare coverage at the same cost as current employees.

^{*}August 2020 ratios and percentages are restated from August 2020 BOT to match the post FY21 audit presentation.

HILLSBOROUGH COMMUNITY COLLEGE STATEMENT OF NET POSITION AS OF AUGUST 31, FISCAL YEARS 2021 AND 2022

	As of August 31, 2021	As of August 31, 2020
ASSETS		
Current Assets:		
Cash and Cash Equivalents	30,245,737	\$ 35,538,341
Restricted Cash and Cash Equivalents	6,880,344	11,300,935
Investments	2,624,258	4,347,363
Restricted Investments	-	-
Accounts Receivable, Net	21,627,076	27,667,006
Notes Receivable, Net (Note 1)	10,377	10,960
Due from Other Governmental Agencies (Note 2)	6,757,568	4,205,194
Due from Component Unit/College (Note 3) Inventories	348,106	111,663
Prepaid Expenses (Note 4)	1,687,223 2,060,557	1,785,261 1,793,039
Deposits	2,000,337	1,795,059
Other Assets	-	_
Total Current Assets	\$ 72,241,245	\$ 86,759,761
Noncurrent Assets:		
Restricted Cash and Cash Equivalents	46,264,724	\$ 31,104,532
Investments	6,657,369	4,951,171
Restricted Investments	-	-
Prepaid Expenses	-	-
Loans and Notes Receivable, Net	-	10,117
Depreciable Capital Assets, Net (Note 5)	138,486,889	146,351,754
Nondepreciable Capital Assets	1,004,304	- 00 450 040
Land	29,036,535	29,456,019
Other Assets	137,500	137,500
Total Noncurrent Assets	\$ 221,587,321	\$ 212,011,092
TOTAL ASSETS	\$ 293,828,567	\$ 298,770,853
DEFERRED OUTFLOWS OF RESOURCES (Note 6)		
Deferred Outflows - Pension FRS	20,214,951	\$ 18,092,013
Deferred Outflows - Pension HIS	4,512,981	4,030,768
Deferred Outflows - Other Post Employment Benefits	810,843	946,922
Total Deferred Outflows of Resources	\$ 25,538,774	\$ 23,069,703
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$ 319,367,341	\$ 321,840,556
LIABILITIES		
LIABILITIES Current Liabilities:		
Accounts Payable	3,573,444	\$ 1,554,517
Accrued Interest Payable	-	Ψ 1,004,017
Salary and Payroll Taxes Payable	1,072,712	2,490,683
Retainage Payable	167,323	167,323
Due to Other Governmental Agencies	917,826	1,120,813
Due to Component Unit/College	-	-, .20,0.0
Deferred Revenue (Note 7)	(2,705)	1,000
Estimated Insurance Claims Payable	-	-
Deposits Held for Others (Note 8)	1,181,845	1,129,911
Long-Term Liabilities - Current Portion:	-	
Bonds Payable	-	-
Notes and Loans Payable (Note 9)	-	1,505,000
Installment Purchases Payable	-	-
Capital Leases Payable	-	-
Compensated Absences Payable	400,000	400,000
Net Pension Liability (Note 10)	539,085	323,047
Other Post Employment Benefits Payable (Note 11)	282,366	
Total Current Liabilities	\$ 8,131,896	\$ 8,692,294

HILLSBOROUGH COMMUNITY COLLEGE STATEMENT OF NET POSITION AS OF AUGUST 31, FISCAL YEARS 2021 AND 2022

	As of August 31, 2021	As of August 31, 2020
Noncurrent Liabilities:		
Bonds Payable	-	\$ -
Notes and Loans Payable (Note 9)	(258)	8,164,503
Installment Purchases Payable	-	-
Capital Leases Payable	-	-
Special Termination Benefits Payable	-	-
Compensated Absences Payable	3,969,590	3,737,304
Net Pension Liability (Note 10)	73,686,457	62,057,362
Other Post Employment Benefits Payable	1,330,224	1,647,502
Other Long-Term Liabilities	<u> </u>	
Total Noncurrent Liabilities	\$ 78,986,013	\$ 75,606,671
TOTAL LIABILITIES	\$ 87,117,908	\$ 84,298,965
DEFERRED INFLOWS OF RESOURCES (Note 6)		
Deferred Inflows - Pension FRS	1,121,207	\$ 3,311,127
Deferred Inflows - Pension HIS	1,654,720	2,091,194
Deferred Inflows - Other Post Employment Benefits	234,903	274,098
Total Deferred Inflows of Resources	\$ 3,010,830	\$ 5,676,419
TOTAL LIABILITIES AND DEFERRED INFLOWS OF RESOURCES	\$ 90,128,738	\$ 89,975,384
NET POSITION		
Invested in Capital Assets, Net of Related Debt	170,145,732	\$ 168,200,579
Restricted:	,	ψ,
Nonexpendable:		
Endowment	_	_
Expendable:		
Endowment	_	_
Grants and Loans	3,399,812	3,599,741
Scholarships	1,450,518	7,092,150
Capital Projects	46,264,982	29,005,171
Debt Service	-,,	-,,
Unrestricted	7,977,559	23,967,531
Total Net Position	\$ 229,238,603	\$ 231,865,172
TOTAL LIABILITIES, DEFERRED INFLOWS, AND NET POSITION	\$ 319,367,341	\$ 321,840,556

The accompanying notes to financial statements are an integral part of this statement.

FUND BALANCE SUMMARY FOR FUNDS 1, 3, AND 6 AS OF AUGUST 31, 2021

		(1) Current Funds	(3) Auxiliary	(6) Agency	
	GL Code	 Unrestricted 	Funds	Funds	Total
Reserved for Encumbrance	30100	313,507.94	-	-	313,507.94
Fund Balance - Board Designated	30900	3,038,778.00	-	=	3,038,778.00
Fund Balance - Grantor	31000	-	-	-	-
Fund Balance - College	GLTB 31100	40,973,327.89	2,294,862.40	1,000.00	43,269,190.29
Net Change in Unrestricted Net Position per Statement of Net Position	Class 4,5,6,7	19,523,983.85	(939,723.65)	-	18,584,260.20
Invested In Plant	31200	-	-	-	-
TOTAL RESERVE & UNALLOCATED FUND BALANCES		63,849,597.68	1,355,138.75	1,000.00	65,205,736.43
Amount Expected to be Financed in Future Yrs (negative number)	30800	(57,228,177.34)	-	-	(57,228,177.34)
TOTAL FUND BALANCES		6,621,420.34	1,355,138.75	1,000.00	7,977,559.09
Prior Year 6-30 Fund Balance	Э	35,824,368.77			
Grand Total Revenues	3	136,580,065.00			
Total Funds Available	e	172,404,433.77			
Unencumbered Fund Balance)	63,536,089.74			
Unencumbered Fund Balance as % of Total Funds Available	9	36.85%			

7,977,559.09

4.63%

Total Fund Balance As Reported After GASB 68 and GASB 74/75

% of Total Funds Available

Hillsborough Community College Income Statement Current Unrestricted Fund Period Ending August 31, 2021 (Dollars In Thousands)

		YTD Actual to B	Budget Compar	<u>ison</u>		YTD Ac	tual to Actual (Comparison .	
	YTD			Variance				Varianc	
REVENUE	<u>Budget</u>	Budget	<u>Actual</u>	\$	%	<u>Aug-21</u>	<u>Aug-20</u>	<u>\$</u>	<u>%</u>
Student Tuition and Fees	\$59,867,387	\$23,390	\$23,578	\$188	1%	\$23,578	\$24,215	-\$636	-3%
Support From State Government	\$73,462,532	\$10,446	\$10,446	\$0	0%	\$10,446	\$9,675	\$771	8%
Other Revenue	\$3,047,658	\$575	\$330	-\$245	-43%	\$330	\$19,175	-\$18,844	-98%
Total Revenue	\$136,377,577	\$34,412	\$34,355	-\$56	0%	\$34,355	\$53,064	-\$18,709	-35%
	\	\	\					., .	
EVENDITUES	YTD	YTD	YTD	<u>Variance</u>	0/	A 04	4 00	<u>Variano</u>	
EXPENDITURES	<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>\$</u>	<u>%</u>	<u>Aug-21</u>	<u>Aug-20</u>	<u>\$</u>	<u>%</u>
Personnel Costs									
Full Time Salaries	\$56,484,748	\$4,216	\$3,859	-\$357	-8%	\$3,859	\$4,003	-\$144	-4%
Part Time Salaries	\$19,012,047	\$3,339	\$2,768	-\$571	-17%	\$2,768	\$2,940	-\$172	-6%
Fringe Benefits	\$25,319,179	\$4,557	\$2,624	-\$1,933	-42%	\$2,624	\$3,631	-\$1,007	-28%
Regular Termination	\$500,000	\$43	\$34	-\$9	-21%	\$34	\$38	-\$3	-9%
Total Personnel Costs	\$100,141,446	\$12,155	\$9,285	-\$2,870	-24%	\$9,285	\$10,612	-\$1,327	-13%
Current Expenses									
Travel	\$979,275	\$61	\$42	-\$19	-31%	\$42	\$6	\$37	626%
Telephones & Utilities	\$4.630.532	\$675	\$598	-\$77	-11%	\$598	\$495	\$103	21%
Professional Fees	\$1,329,165	\$213	\$151	-\$63	-29%	\$151	\$107	\$44	41%
Repairs & Maintenance	\$3,628,790	\$1,002	\$1,036	\$34	3%	\$1,036	\$780	\$256	33%
Insurance	\$2,623,430	\$412	\$178	-\$235	-57%	\$178	\$312	-\$134	-43%
Other Services	\$14.371.212	\$1,707	\$2.343	\$635	37%	\$2,343	\$1.634	\$709	43%
Materials & Supplies	\$2,407,532	\$179	\$229	\$50	28%	\$229	\$160	\$69	43%
All Other Current Expenses	\$11,992,046	\$874	\$835	-\$39	-4%	\$835	\$750	\$85	11%
Total Current Expenses	\$41,961,982	\$5,125	\$5,412	\$287	6%	\$5,412	\$4,243	\$1,168	28%
Total Personnel & Current Expenses	\$142,103,428	\$17,279	\$14,696	-\$2,583	-15%	\$14,696	\$14,855	-\$159	-1%
		· ,	. ,	. ,					
Capital Outlay									
Equipment	\$655,502	\$9	\$10	\$1	10%	\$10	\$2	\$8	318%
Buildings	\$191,915	\$0	\$124	\$124	#DIV/0!	\$124	\$9		1264%
Total Capital Outlay	\$847,417	\$9	\$135	\$125	1325%	\$135	\$12	\$123	1061%
Total Expenditures	\$142,950,845	\$17,289	\$14,831	-\$2,458	-14%	\$14,831	\$14,867	-\$36	0%
Excess/(Deficit) Revenues Over Expenses		<u>\$17,123</u>	\$19,524			\$19,524	\$38,198		

Section 9

RECOMMENDATION TO HILLSBOROUGH COMMUNITY COLLEGE BOARD OF TRUSTEES

Agenda Number: 9.01

BACKGROUND AND PERTINENT FACTS:

As an outcome of its annual self-evaluation process, listed below are three (3) 2021-2022 priorities of the Board of Trustees in support of the College Strategic Plan.

1. Priority 1—Engagement with Workforce Community:

- HCC's oę implementation and approval development, Support baccalaureate degree. .. Initiative
- **Initiative 2**: Support the LEAP College Access Network goal, which is 60% of the County's working-age population will hold a post-secondary credential by 2025.

Priority 2—Adapting to a post-pandemic education model: 7

- Initiative 1: Support acquisition and implementation of the new Enterprise Resource Planning system.
- educational post-pandemic σ return to Support practices for HCC's <u>ښ</u> environment. Initiative
- educational achievement for minority advancement of Priority 3—Promote the students: က
- Initiative 1: Support initiatives for improved retention.
- Initiative 2: Continue to support Black, Brown and College Bound Summit.

ECONOMIC IMPACT:

None.

OBJECTIVE:

To approve established Board priorities in accordance with HCC Administrative Rule 6HX-10-1.08 and Administrative Procedure 1.10, Board of Trustee, Self-Evaluation.

LEGAL AUTHORITY:

F.S. 1001.64, 1001.65

HCC Administrative Rule 6HX-10-1.08; Administrative Procedure 1.10 SACS Comprehensive Standard 4.2.g, Board Self-Evaluation

RECOMMENDATION:

The President recommends approval of the Board priorities and initiatives for 2021-2022 (submitted herein for your review).

Initiator	Date
Vice President/Campus President/Director of Human Resources	Date
District President for Adv Agh	Date 10/20/21

1-0-024(2/04)