

**HILLSBOROUGH COMMUNITY COLLEGE  
DISTRICT BOARD OF TRUSTEES  
BOARD RETREAT  
FRIDAY, MARCH 13, 2020 – 8:30 A.M.  
THE FLORIDA AQUARIUM  
701 CHANNELSIDE DRIVE  
MINUTES**

The Board Retreat commenced at 8:30 a.m.

The following Trustees were in attendance:

Mrs. Betty Viamontes  
Mr. Randall Reid  
Mrs. Dipa Shah  
Brig.Gen. Chip Diehl  
Mr. Rashad Stubbs

Dr. Atwater welcomed the Board and advised that the purpose of the retreat was to provide the Board with a College update and discuss campus master plans and strategic plans/initiatives. Dr. Atwater also added that due to the current Hillsborough County order, the College would remain closed an additional week following spring break and would reopen on March 30.

Mr. Al Erdman, Chief Financial Officer and VP of Administration, provided a brief presentation and provided the Board with an overview of the master plans for each campus.

Dr. Paul Nagy, VP for Strategic Planning, gave a brief presentation and provided the Board with an overview of the College's Mission, Vision and Values, and updated Strategic Goals and Initiatives. Three (3) goals were added and include student success, talent development and continuous improvement. Mrs. Viamontes asked if "collaborative partnerships" needs to be a goal. Dr. Nagy advised the full statement of initiatives includes fostering partnerships.

Mr. Richard Senker, VP of Academic Affairs, provided a brief presentation and provided the Board with an overview of the College's academic priorities which include: increasing fully online AA and AS degree options from three (3) to 15 by 2025; implementing a dual enrollment quality assurance and growth management process to ensure a high quality experience for students; increasing the number of full-time faculty in discipline areas with the greatest need by 2022; increasing workforce degrees, certificates and training opportunities to meet community needs by 2024; and centralizing operation of the academic success centers by 2023.

Dr. Allen Witt, Dale Mabry Campus President, gave a brief presentation on the Dale Mabry Campus and priorities for the next five (5) years. Ms. Shah asked if the nursing program is at capacity. Dr. Atwater advised that the College does not have enough staff.

Dr. Marty Clay, Plant City Campus President, provided a brief presentation on the Plant City Campus and its priorities which include: a campus veterinary clinic which will serve as a low-cost clinic and learning lab for students; expanded partnerships; and new workforce programs.

Dr. Jennifer China, SouthShore Campus President, gave a presentation on the SouthShore Campus and its five-year priorities which include: increasing permanent instructional spaces and reducing dependency on temporary buildings; expanded workforce training including healthcare education programs; and expanded academic offerings. Ms. Viamontes asked if a capital campaign could be done to raise funds. Dr. Atwater advised that the County has already promised \$6M. Ms. Viamontes suggested additional fundraising and looking into naming rights.

Dr. Alex Anzalone, Interim Brandon Campus President, provided a brief presentation on the Brandon Campus and its priorities for the next five years which include: enhancing academic support services; and the creation of the Engineering Technology Excellence Center. Mrs. Shah stated that the Farm Bureau and Agriculture community are always looking to partner and suggested that Dr. Anzalone reach out to Judy Woodson at the Farm Bureau.

Dr. Ginger Clark, Ybor City Campus President, gave a brief presentation on the Ybor City Campus and its strategic priorities which include: enhancing the student experience; establishment of a Child Development Center as a learning lab; creating new transportation programs such as advanced welding and heavy equipment repair; and creating a Center for Digital Media and Creative Arts. Mrs. Viamontes asked what percentage of students are only attending classes and not utilizing the clubs on campus. Dr. Clark advised attendance is up 5% and 60-70% are full-time or have children.

Mr. Daya Pendharkar, VP of the Office of Information Technology, provided an update on the current Enterprise Resource Planning System (ERP), recommendations and his vision for the future with a unified ERP system which would be data-driven and less cumbersome than the current process-driven system. He added that Colleague (a/k/a Datatel and Ellucian) were developed in the 1980s. Brig.Gen. Diehl asked if they are still being utilized. Dr. Atwater advised yes.

Dr. Nagy provided an overview of the new annual Trustee Self-Evaluation policy, procedures and form. After a quick review of the self-evaluation instrument, Mrs. Viamontes suggested that the Board's focus should be on: item 18) policy in board discussions, not administrative matters; and item 19) understanding how the agenda is developed and have the opportunity to contribute to that development. Mrs. Shah asked that item 21), Board members regularly attend Board meetings, are well-prepared, and actively participate, be broken out. Mrs. Shah asked if the Board could get input from Cabinet on how the Board could do better. Mrs. Shah

also asked that the president's self-evaluation be sent electronically to be completed electronically (as in a PDF form).

Mr. Reid provided a brief summary of his thought process on what he believes the cost to construct a new District Administration Center for the College would be.

The meeting adjourned at 1:05 p.m.